

# Agenda

**Meeting: Elizabeth Line Committee**

**Date: Wednesday 26 January 2022**

**Time: 9:00am**

**Place: Teams Virtual Meeting**

## Members

Heidi Alexander (Chair)

Anne McMeel (Vice-Chair)

Prof Greg Clark CBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Kathryn Cearns OBE (Department for  
Transport Observer)

Sarah Atkins

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

To maintain social distancing in the current circumstances, the meeting will be held by videoconference or teleconference. This meeting remains open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Sue Riley, Secretariat Officer; Email: [sueriley@tfl.gov.uk](mailto:sueriley@tfl.gov.uk)

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 18 January 2022

**Agenda  
Elizabeth Line Committee  
Wednesday 26 January 2022**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interest**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take any part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Committee held on 25 November 2021  
(Pages 1 - 6)**

General Counsel

**The Chair, in consultation with the Committee, is asked to approve the minutes of the meeting held on 25 November 2021.**

**4 Matters Arising and Actions List (Pages 7 - 10)**

General Counsel

**The Committee is asked to note the updated actions list.**

**5 Safety Update (Pages 11 - 14)**

Chief Executive Officer, Crossrail and Chief Operating Officer, Elizabeth line

**The Committee is asked to note the paper.**

**6 Elizabeth Line Readiness (Pages 15 - 18)**

Chief Operating Officer, Elizabeth line

**The Committee is asked to note the paper.**

**7 Project Status Update** (Pages 19 - 24)

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper and the supplementary information on Part 2 of the agenda.**

**8 Finance and Risk Update** (Pages 25 - 28)

Chief Finance Officer, Crossrail and Divisional Finance Director, London Underground.

**The Committee is asked to note the paper and the supplementary information on Part 2 of the agenda.**

**9 Project Representative Report** (Pages 29 - 30)

Chief Executive Officer, Crossrail

**The Committee is asked to note the report and the supplementary information on Part 2 of the agenda.**

**10 Elizabeth Line Programme Assurance Update** (Pages 31 - 44)

Director of Risk and Assurance

**The Committee is asked to note the paper and the supplementary information on Part 2 of the agenda**

**11 Members' Suggestions for Future Discussion Items** (Pages 45 - 48)

General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**12 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

### **13 Date of Next Meeting**

Thursday, 24 March 2022 at 10.00am.

### **14 Exclusion of Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

### **Agenda Part 2**

**Papers containing supplemental confidential or exempt information not included in the related item on Part 1 of the agenda.**

### **15 Project Status Update (Pages 49 - 50)**

**Exempt supplemental information relating to the item on Part 1.**

### **16 Finance and Risk Update (Pages 51 - 58)**

**Exempt supplemental information relating to the item on Part 1.**

### **17 Project Representative Report (Pages 59 - 88)**

**Exempt supplemental information relating to the item on Part 1.**

### **18 Elizabeth Line Programme Assurance Update (Pages 89 - 100)**

**Exempt supplemental information relating to the item on Part 1.**